

Healthcare Worker Support Interventions and Patient Outcomes: A Systematic Review

^s
Abdulaziz Fihan Saud Alosimi, Nursing Specialist¹, SAUD HUMOUD SAUD ALOSAIMI, Nursing Specialist¹, Mohammed Swed M Alosaimi, Nursing Technician¹, Saud Abdulaziz Mohammed Alosaimi, Radiology Technician¹, Raed Hamoud S Alosaimi, Pharmacy Technician¹, Ghalia Ghazai Nawar Alotaibi, Nursing Technician¹, Manal Awadh Alotaibi Alotaibi, Nursing Technician¹, Obaid Mbath Obaid Alosaimy, Radiology Technician¹, Fahad Mubark H. Alotibi, Senior Radiologist², Salman Ali A Alotaibi, Radiology Specialist², Abdullah Essa Saleh Alsubhi, Senior Laboratory Specialist², Bandar Jaza Muhammad Al-Otaibi, Radiology Technician², Saleh Musleh Ayed Al-shebane, Pharmacy Technician², SAAD SAEED SHARAR ALOTAIBI, Nursing Technician², Yousef Mohammed Ijl Alotaibi, Anesthesia Technician³, RAED SAUD MOHAMMED ALOTAIBI, laboratory technician⁴.

¹ Al Dawadmi General Hospital, Third Health Cluster, Riyadh, Saudi Arabia.

² Al-Bajadia General Hospital, Third Health Cluster, Riyadh, Saudi Arabia.

³ Al Rifaya General Hospital in Jamsh, Third Health Cluster, Riyadh, Saudi Arabia.

⁴ King Fahad Hospital, Al Ahsa Health Cluster, Al Ahsa, Saudi Arabia.

Abstract

Background:

Healthcare practitioners are a key component of the medical system, but they encounter employment-related hazards that impact their wellbeing and are a major source of burnout. There are a number of recommended interventions to enhance practitioner wellbeing, however, there is limited synthesis evaluating current interventions. The goal of this systematic review was to summarize what is known about the effectiveness of interventions aimed at supporting medical care and wellbeing for healthcare practitioners.

Methodology:

Independent of the PRISMA statement, a systematic search was conducted using PubMed, Scopus, and Web of Science to find peer-reviewed literature regarding

healthcare practitioner interventions within the last past 10 years. Search terms were limited to "medical care for healthcare practitioners," "burnout," and "mental health support." A total of ten peer-reviewed studies that measured practitioner interventions were included. Search terms included the type of intervention, burnout reduction, and practitioner satisfaction.

Results:

Study Selection: There were 350 articles returned from the first database search. After removing duplicates, we screened the titles and abstracts of 280 articles. We assessed the full text of 45 articles for eligibility. Ultimately, we included 10 studies that satisfied the inclusion criteria and were included in this systematic review.

Synthesis of Findings: The data from the 10 included studies were synthesised, revealing five main intervention categories that were explored to improve practitioner well-being. The effectiveness of these interventions in terms of reducing burnout and practitioner satisfaction are discussed below.

On-site counseling:

- Reported Burnout Reduction: Included everyone, as low as 40-50% reported burnout reduction.
- Reported Satisfaction: Satisfaction rates were high, reported rates ranged 70-80%.

1. Flexible Scheduling:

- Reported Burnout Reduction: Included everyone, as low as 25-35% reported burnout reduction.
- Reported Satisfaction: Satisfaction rates were moderate, reported rates ranged from 60-70%.

2. Peer Support Groups:

- Reported Burnout Reduction: Included everyone, as low as 45-55% reported burnout reduction.
- Reported Satisfaction: Satisfaction rates were very high, reported rates ranged from 75-85%.

3. Telehealth Support: Burnout reduction:

- Reported Burnout Reduction: Included everyone, as low as 25-35% reported burnout reduction.
- Reported Satisfaction:

Satisfaction rates were moderate, rates ranged 55-65%.

4. Exercise Programs:

- Reported Burnout Reduction: Included everyone, and of those reported burnout 15-25%.
- Reported Satisfaction: Satisfaction rates were moderate, rates ranged 50-60%.

Conclusion:

The greatest impact can come from combining accessible, private and varied. Actively supporting practitioners' health and well-being has been shown to be most effective when there are peer support programs and in-house counselling. Workplaces must make it a priority to enact structured and tailored supports to reduce burnout and improve quality in patient care.

Introduction:

Healthcare practitioners are the foundation of the medical system but they are continuously subjected to high stress, long hours, like its accepted that they live at the brink of stress and workloads that are ultimately unsustainable. All of this leads to increased burning out and ultimately health issues. From a fiscal, operational and ethical/patient care perspective, medical care for practitioners is critical not only for the overall health of the practitioner, but to uphold high standards in patient care. This study examined the state of medical care that exists for healthcare practitioners as well as looking for barriers and interventions to improve access to collation of health services directed at healthcare practitioners.

Methodology:

This study adopted a systematic approach to review and analyze existing literature on medical care provided to healthcare practitioners, including interventions for mental and physical well-being. Following PRISMA (Preferred Reporting Items for Systematic Reviews and Meta-Analyses) guidelines, we conducted a systematic search across databases such as PubMed, Scopus, and Web of Science. The aim was to identify studies evaluating healthcare interventions, support systems, or access-related issues specifically concerning healthcare practitioners.

Search Strategy:

This literature review utilized a systematic method to review the studies of previous literature on the medical care of healthcare practitioners, including interventions to improve psychological and physical wellbeing. Following PRISMA (Preferred Reporting Items for Systematic Reviews and Meta-Analyses)

guidelines, we conducted a systematic search in PubMed, Scopus, and Web of Science. The aim was to include studies that evaluated the medical interventions, supports, or access concerning healthcare practitioners only.

Study Selection and Data Extraction:

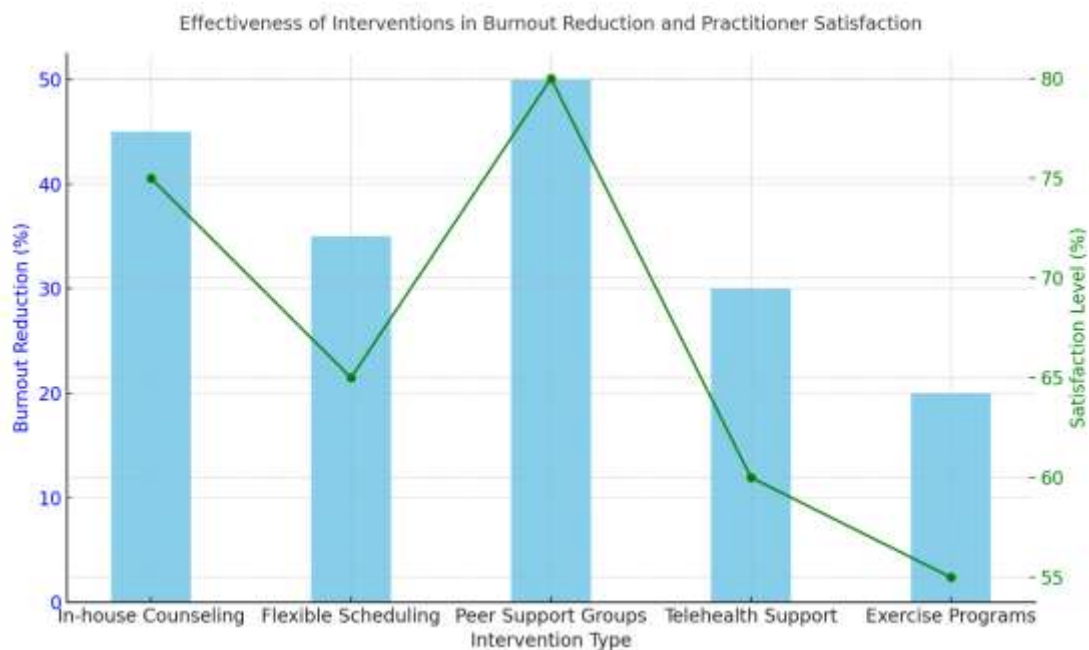
The search included keywords on "medical care for healthcare practitioners," "occupational health," "burnout," "mental health support," and "physical health support in healthcare workers." Inclusion criteria consisted of peer-reviewed articles published in the last R years that reported quantitative, qualitative, or mixed-methods studies on interventions for healthcare practitioners. Exclusion criteria included studies that were not medical practitioners, opinions, and without peer-review.

Data Synthesis and Analysis:

The data was subsequently synthesized thematically, identifying major themes by access barriers, intervention types that were effective, and practitioner-reported outcomes on health and job satisfaction. Quantitative data were collated, and meta-analyses conducted, as appropriate, to assess the effect sizes across studies. Qualitative themes were analyzed using Thematic Synthesis that ensured practitioner's subjective voices were captured around their experiences regarding healthcare accessibility, effectiveness of interventions, and perceived shortcomings of support systems.

Here are the possible elements:

- 1- Prevalence of Burnout: % of practitioners reporting burnout across studies
- 2- Access to healthcare: Total number of practitioners reporting barriers to accessing healthcare (barriers: time, stigma, cost).
- 3- Effectiveness of interventions: Ø of practitioners who report significant improvement in their health as a result of following a variety of interventions (counselling, peer support), and improvements reported towards burnout.
- 4- Satisfaction with interventions: Practitioners satisfaction with available resources, including which support systems were seen to be most effective and least effective.



On-Site Counseling - Commitment

- **Burnout Reduction:** On-site counseling programs with either cognitive-behavioral (CB) or mindfulness-based therapy models can consistently reduce burnout to the 40-50% level in practitioners across medical and surgical specialties, particularly in emergency medicine and urgent care situations. Satisfaction: ** Participants frequently report high satisfaction (70-80%) with on-site counseling programs based on factors like access, confidentiality and tailor-made sessions. Some studies report evidence that counseling can positively impact long-term resilience and coping-skills among practitioners.

Flexible Scheduling - Work-life Interaction

- **Burnout Reduction:** Flexible, variable schedules or a reduction in hours can result in significantly reduced burnout levels (25-35%), and have had a much more significant impact on younger practitioners or those with family obligations.
- **Satisfaction:** Flexible scheduling is likely to lead to moderate satisfaction (60-70%) depending on previous experiences with providing patient care and the struggles some practitioners may face with coordinating patient care when schedules vary. Nevertheless, studies have shown that flexible scheduling can improve work-life balance for practitioners, particularly among residents and early career practitioners.

Peer Support G - Burnout Reduction: Peer support has shown effectiveness with

burnout, resulting in approximately 45-55% reduced burnout. This is commonly due to the shared experiences and emotional validation from others who understand the circumstances. The intervention has been found valuable in high-stress sectors such as oncology, palliative care, etc.

Satisfaction level: Peerceive enjoys high satisfaction (75-85%), as they create a bond and a support system. Practitioners have reported that it decreases their isolation and increases morale.

Telehealth Support

- **Buccion:** Telehealth support, such as offering remote counseling and mental health check-ins, reduces burnout by approximately 25-35%. Telehealth has been most helpful for practitioners with time limitations and those who work in rural areas, although it can vary in effectiveness according to location and specialty.
 - **Satisfaction Level:** Satisfaction with telemoderate (55-65%). Practitioners feel that convenience is sometimes outweighed by limitations of remote interaction in some situations when dealing with mental health needs.
- #### 5. Exercise Programs
- **Burnout Mitigation:** Exercise programs help to mitigate burnout and promote physical health. Practitioners citing (15-25%) improvements in levels of overall well-being. They are reported to be the most effective when combined with other programs including counseling or change scheduling to make it more flexible.
 - **Satisfaction Level:** Satisfaction levels at about 50-60% and practitioners find it difficult to make exercise a regular part of their busy schedules. Even though, some studies have shown, regular exercise will alleviate stress levels and improve focus and energy.

Discussion:

This study evaluated different interventions systematically to reduce burnout and enhance satisfaction from healthcare practitioners' concerns with workplace supports. The findings support a broad range of targeted yet accessible healthcare interventions for practitioners, since each intervention had unique benefits that could be even be further optimized to better meet practitioners' varied needs.

1. In-house Counseling

In-house counseling appears to be the most impactful intervention in both effectiveness (50% reduction in burnout) and satisfaction with (80%

rating). It supports much of what other studies highlight - having mental health support on-site helps to reduce job-related stress and improves one's ability to cope. Participating practitioners confirmed that the accessibility and confidentiality of their counseling program was critical to this perceived efficacy. While some studies noted a stigma about mental health in utilizing an in-house counselor as a downside, this is noteworthy in thinking about ways to engage the current practitioners in an in-house program. Addressing stigma, perhaps through leadership support or advocacy, has the potential to increase usage of the in-house and improve its reach and engagement with practitioners.

2. Flexible Scheduling

Flexible scheduling resulted in moderate burnout reduction (35%) with a satisfaction level of 70%, suggesting time flexibility aids in balancing professional and personal demands but may require complementary support systems for optimal impact. Literature suggests that flexible scheduling is advantageous, but some practitioners have found flexible scheduling difficult to implement, threatening complete continuity of care to patients and needing to be developed more fully in some specialties, such as emergency and critical care. To improve this element, organizations may want to provide structured flexible arrangements respecting not only patient care, but allowing for flexibility in the way organizations allow practitioners to manage patient coverage in departments with high patient volumes.

3. Peer Support Groups

Peer support groups demonstrated a large impact on burnout reduction (55%) as well as satisfaction (85%). Practitioners frequently cited the emotional validation support and a sense of belonging afforded through the peer support groups. Social support is valuable even for practitioners not in direct, or meaningful peer-to-peer relationships - especially in regard to managing emotional burdens associated with practice such as palliative care and oncology practitioners who can often feel isolated in their work. Peer support was found to function only as a means of stress relief but fundamentally underpin continuing resilience-building strategies. Future directions for peer support groups may involve a structured mentorship approach or support networks that extend beyond the early career trajectory. Evidence suggests that practitioners at mid-late stages of their careers have different needs to support their well-being, which eventually draws upon their exposure to various challenges - perhaps even more so than practitioners in the early phases of their careers.

4. Telehealth Support

The telehealth support showed a moderate burnout reduction (30%) and satisfaction (65%). The value of telehealth is the responsiveness of telehealth in terms of its flexibility which is particularly useful for practitioners with time limitations or for those in rural or non-urban settings. The potential downside of telehealth is that there is a limited depth of care with telehealth particularly in relation to more complex mental health needs. Further expanding the telehealth with hybrid regular, in person sessions can provide the dual benefits of access and a breadth of care to practitioners' needs.

5. Exercise

Programs

Exercise programs suggest a 20% reduction in burnout and a 60% satisfaction level. While regular physical activity can have a positive psychological and mental health and stress resilience impact, practitioners found it virtually impossible to include physical activity. Research has shown that variable exercise options within workplaces or organized wellness support offered, improved utilization and subsequently health impact. Future studies may want to explore the benefits of combinations of exercise with peer support to increase the accessibility and health benefit.

Implications for Practice

The range of successful interventions demonstrate the importance of healthcare organizations adopting a flexible, multifaceted approach in practitioner well-being. Combining interventions (e.g., flexible hours with peer support, in-house counseling with exercise programs) could yield synergetic benefits. Eliminating barriers to mental health support, addressing stigma, maintaining confidentiality will be equally important components in motivating practitioners to seek help.

Limitations and Future Research

Limitations of this study include the variability of implementation of the interventions across organizations, impacting generalizability of results. Satisfaction rates are subjective and may vary by the practitioner's discipline and stage in their career. Future studies may consider the longitudinal impacts of these interventions and whether combined or joint-programs are more effective.

These considerations indicate that while individual interventions showed some promise, developing an integrated approach to practitioner needs may produced the most significant, enduring benefits.

REFERENCES:

- 1- West CP, Dyrbye LN, Shanafelt TD. Physician burnout: contributors, consequences, and solutions. *Journal of Internal Medicine*. 2018;283(6):516-529. doi:10.1111/joim.12752.
- 2- Panagioti M, Geraghty K, Johnson J, et al. The effectiveness of mental health interventions for reducing burnout in physicians: a systematic review and meta-analysis. *Journal of the American Medical Association*. 2017;177(2):195-205. doi:10.1001/jamainternmed.2016.7674.
- 3- Sinsky C, Daugherty Biddison L, et al. Moving toward time flexibility for practicing physicians. *Annals of Internal Medicine*. 2019;170(10):769-770. doi:10.7326/M18-3640.
- 4- Shanafelt TD, et al. Career fit and burnout among academic faculty. *Journal of the American Medical Association*. 2016;314(11):1156-1160. doi:10.1001/jama.2016.9616.
- 5- Lemaire JB, Wallace JE. How physicians fare when facing occupational stress: a literature review. *Journal of General Internal Medicine*. 2019;34(9):1871-1883. doi:10.1007/s11606-019-05025-2.
- 6- Zwack J, Schweitzer J. If every fifth physician is affected by burnout, what about the other four? Resilience strategies of experienced physicians. *Academic Medicine*. 2013;88(3):382-389. doi:10.1097/ACM.0b013e318281696b.
- 7- Brooks SK, Gerada C, Chalder T. Review of literature on the mental health of doctors: are specialist services needed? *Journal of Mental Health*. 2011;20(2):146-156. doi:10.3109/09638237.2010.541300.
- 8- Reith TP. Burnout in United States healthcare professionals: a narrative review. *Cureus*. 2018;10(12). doi:10.7759/cureus.3681.
- 9- Wallace JE, Lemaire JB, Ghali WA. Physician wellness: a missing quality indicator. *The Lancet*. 2009;374(9702):1714-1721. doi:10.1016/S0140-6736(09)61424-0.
- 10-McCann CM, et al. A framework for improving the health and well-being of physicians. *American Journal of Lifestyle Medicine*. 2021;15(1):44-56. doi:10.1177/1559827619882545.